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#### **Milestones Supplemental Guide**

This document provides additional guidance and examples for the Psychiatry Milestones. This is not designed to indicate any specific requirements for each level, but to provide insight into the thinking of the Milestone Work Group.

Included in this document is the intent of each Milestone and examples of what a Clinical Competency Committee (CCC) might expect to be observed/assessed at each level. Also included are suggested assessment models and tools for each subcompetency, references, and other useful information.

Review this guide with the CCC and faculty members. As the program develops a shared mental model of the Milestones, consider creating an individualized guide (Supplemental Guide Template available) with institution/program-specific examples, assessment tools used by the program, and curricular components.

Additional tools and references, including the Milestones Guidebook, Clinical Competency Committee Guidebook, and Milestones Guidebook for Residents and Fellows, are available on the Resources page of the Milestones section of the ACGME website.

#### **Additional Notes:**

The ACGME does not expect formal, written evaluations of all milestones (each numbered item within a subcompetency table) every six months. For example, formal evaluations, documented observed encounters in inpatient and outpatient settings, and multisource evaluation should focus on those subcompetencies and milestones that are central to the resident's development during that time period.

Progress through the Milestones will vary from resident to resident, depending on a variety of factors, including prior experience, education, and capacity to learn. Residents learn and demonstrate some skills in episodic or concentrated time periods (e.g., formal presentations, participation in quality improvement project, child/adolescent rotation scheduling, etc.). Milestones relevant to these activities can be evaluated at those times. The ACGME does not expect that programs organize their curricula to correspond year by year to the Psychiatry Milestones.

For the purposes of evaluating a resident's progress in achieving Patient Care and Medical Knowledge Milestones it is important that the evaluator(s) determine what the resident knows and can do, separate from the skills and knowledge of the supervisor.

Implicit in milestone level evaluation of Patient Care (PC) and Medical Knowledge (MK) is the assumption that during the normal course of patient care activities and supervision, the evaluating faculty member and resident participate in a clinical discussion of the patient's care. During these reviews the resident should be prompted to present their clinical thinking and decisions regarding the patient. This may include evidence for a prioritized differential diagnosis, a diagnostic workup, or initiation, maintenance, or modification of the treatment plan, etc. In offering independent ideas, the resident demonstrates their capacity for clinical reasoning and its application to patient care in real-time. As residents progress, their knowledge and skills should grow, allowing them to assume more responsibility and handle cases of greater complexity. They are afforded greater autonomy - within the bounds of the ACGME supervisory guidelines - in caring for patients. At Levels 1 and 2 of the Milestones, a resident's knowledge and independent clinical reasoning will meet the needs of patients with lower acuity, complexity, and level of risk, whereas, at Level 4, residents are expected to independently demonstrate knowledge and reasoning skills in caring for patients of higher acuity, complexity, and risk. Thus, one would expect residents achieving Level 4 milestones to be senior residents at an oversight level of supervision. In general, one would not expect beginning or junior residents to achieve Level 4 milestones. At all levels, it is important that residents ask for, listen to, and process the advice they receive from supervisors, consult the literature, and incorporate this supervisory input and evidence into their thinking.

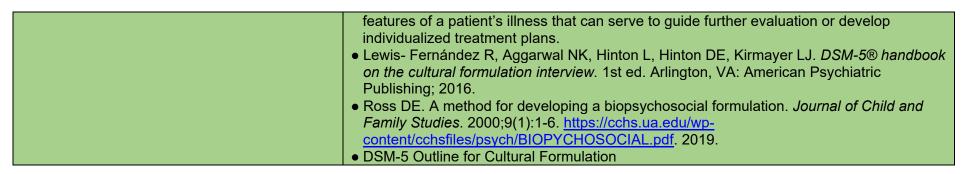
Milestones	k, and integrate risk assessment into the patient evaluation  Examples
	Patient is referred to the emergency room by his or her primary care provider. The patient's partner is present and the patient reports feeling overwhelmed and anxious. At the conclusion of the assessment, the patient is found to have an alcohol use disorder and to be the victim of interpersonal violence. (Vignette written for Levels 1-4)
<b>Level 1</b> Collects general medical and psychiatric history and completes a mental status examination	Uses a template to obtain thorough psychiatric and medical history and completes a mental status and cognitive exams
Collects relevant information from collateral sources	<ul> <li>Contacts primary care provider of a patient who said, "I don't think I can go on like this," during a visit</li> </ul>
Screens for risk of harm to self, to others, or by others	Asks the patient if the patient is feeling suicidal
Level 2 Efficiently acquires an accurate and relevant history and performs a targeted examination customized to the patient's presentation	<ul> <li>Collects a focused history, notes tremulousness</li> <li>Conducts a targeted physical and neurologic exam guided by the findings</li> </ul>
Selects appropriate laboratory and diagnostic tests	Orders urine drug screen and liver function tests
Engages in a basic risk assessment and basic safety planning	<ul> <li>Asks patient about feelings of hopelessness, thoughts of self-harm or suicide, and what the patient would do if the patient had suicidal thoughts</li> </ul>
<b>Level 3</b> Uses hypothesis-driven information gathering to obtain complete, accurate, and relevant history	<ul> <li>Uses the evolving differential diagnosis and mental status findings to prioritize the interview questions, address new diagnostic possibilities, differentiate among diagnoses, and avoid premature closure</li> </ul>
Interprets collateral information and test results to determine necessary additional steps	<ul> <li>Orders liver function tests, and finding they are elevated, and asks for detail about patient's substance use</li> </ul>

Incorporates risk and protective factors into the assessment of imminent, short, and long-term	Asks patient's partner to leave the room after observing several healing bruises on patient's arm; inquires about safety at home, substance use, and the relationship between
patient safety and the safety of others	substance use and hopeless thoughts or impulsive behaviors
<b>Level 4</b> Elicits and observes subtle and unusual findings	Notices the patient has healing bruises on arms, a subtle gait imbalance, and mild icterus
Interprets collateral information and test results to determine necessary additional steps in the evaluation of complex conditions	Reviews medical record, finds multiple emergency room visits for contusions and burns, and decides to inquire about interpersonal violence
Incorporates risk and protective factors into the assessment of complex patient presentations, including eliciting information not readily offered by the patient	Asks the patient's partner to leave the room and asks in a sensitive manner about safety at home, eliciting a long history of interpersonal violence, which the patient says contributes to heavy drinking, feelings of hopelessness, and current thoughts of death
Level 5 Serves as a role model for gathering subtle and accurate findings from the patient and collateral sources	Provides second opinions on colleagues' patients where the diagnosis is unclear
Serves as a role model for risk assessment	Is recommended to serve as a consultant for patient risk assessment
Assessment Models or Tools	<ul> <li>American Board of Psychiatry and Neurology Clinical Skills Verification (ABPN CSV)</li> <li>Case-based discussion</li> </ul>
	Clinical skills exam     Direct observation
	Medical record (chart) audit
	Simulation or standardized patients
Curriculum Mapping	•

Notes or Resources	<ul> <li>This Milestone set refers to psychiatric evaluations in all clinical settings (e.g., emergency, inpatient, outpatient, consultation) and with patients throughout the lifespan</li> <li>Collateral includes information from family members, friends, caregivers, other providers,</li> </ul>
	past medical records
	Case presentation and documentation is included in Interpersonal and Communication     Skills
	American Association of Directors of Psychiatric Residency Training. Virtual Training
	Office. <a href="https://www.aadprt.org/training-directors/virtual-training-office">https://www.aadprt.org/training-directors/virtual-training-office</a> . 2019.
	Columbia Suicide Severity Rating Scale
	American Psychiatric Association. The American Psychiatric Association Practice
	Guidelines for the Psychiatric Evaluation of Adults. 3rd ed. Arlington, VA: American
	Psychiatric Publishing; 2016.
	https://psychiatryonline.org/doi/book/10.1176/appi.books.9780890426760. 2019.

Patient Care 2: Psychiatric Formulation and Differential Diagnosis	
<b>Overall Intent:</b> To organize and summarize findings and generate differential diagnosis; identify contributing factors and contextual features and creates a formulation, and use the emotional responses of clinician and patient as diagnostic information	
Milestones	Examples
<b>Level 1</b> Organizes and accurately summarizes information obtained from the patient evaluation to develop a clinical impression	Accurately reports evaluation data in a note and concludes that the patient is depressed
Recognizes that biological, psychosocial, and developmental/life cycle factors play a role in a patient's presentation	When asked, identifies biopsychosocial factors that could contribute to psychiatric presentations, such as substance use, trauma history, or job loss
Recognizes that clinicians have emotional responses to patients	Identifies one's own feelings of cheerfulness, sadness, anxiety, or anger when interviewing a manic or depressed patient
Level 2 Integrates information from the most relevant sources to develop a basic differential diagnosis for common patient presentations  Identifies the biological, psychosocial, and developmental/life cycle factors that contribute to a patient's presentation	<ul> <li>For a depressed patient, appropriately develops a differential diagnosis of major depressive disorder with or without psychotic features, persistent depressive disorder, bipolar depression, substance-induced mood disorder, adjustment disorder with depressed mood or depressive disorder due to another medical condition</li> <li>Accurately lists strong family history of depression, perfectionism, starting college, and family and cultural expectations of high achievement as factors that may contribute to depression in a particular patient</li> </ul>
Recognizes that clinicians' emotional responses have diagnostic value	Notices in themselves a pattern of feeling frustrated and helpless while interacting with patients with borderline personality disorder
Level 3 Develops a thorough and prioritized differential diagnosis while avoiding premature closure for a range of patient presentations	In an older patient with cognitive complaints, prioritizes Lewy body dementia in the differential based on the presence of visual hallucinations, but continues to consider and explore the possibility of other neurocognitive disorders, as well as mood, psychotic, and non-psychiatric medical disorders
Synthesizes all information into a concise but comprehensive formulation, taking into account biological, psychosocial, and developmental/life cycle factors	Integrates contributing biopsychosocial factors and relates these factors to begin developing a formulation: perfectionism stemming from family and cultural expectations of high achievement then worsens underlying vulnerability to depression with increased academic demands of starting college
Begins to use the clinician's emotional responses to the patient to aid formulation	Identifies own anger with a patient and considers the possibility that the patient has a personality disorder diagnosis

<b>Level 4</b> Develops differential diagnoses in complex cases and incorporates subtle, unusual, or conflicting findings	In developing a differential diagnosis for a patient presenting with panic attacks and suicidal ideation, notes there have been inconsistencies with history previously provided by the patient and that the patient endorses unusual symptoms. Malingering is added to the differential
Develops formulations based on multiple conceptual models	Develops useful and comprehensive psychodynamic and cognitive-behavioral formulations for patients
Integrates clinician's and patient's emotional responses into the diagnosis and formulation	• Identifies one's own anger with a patient; considers contributing factors to that anger that are not related to the patient; explores the patient's feelings of anger, fear, and helplessness; and uses this information to clarify the diagnosis and include in the formulation the effects of the patient's past experiences of trauma and betrayal on their current presentation
Level 5 Serves as a role model in the development of accurate and complete differential diagnoses and formulations	Becomes a case discussant and models the process of developing a differential diagnosis and formulation as part of a case conference or grand rounds
Assessment Models or Tools	<ul> <li>Assessment of case conference presentations</li> <li>Case-based discussions</li> <li>Clinical skills evaluation</li> <li>Direct observation</li> <li>Medical record (chart) audit for assessments and formulations</li> <li>Simulation or standardized patient</li> <li>Written case formulations</li> </ul>
Curriculum Mapping	•
Notes or Resources	<ul> <li>A psychiatric formulation is a theoretically-based conceptualization of the patient's mental disorder(s). It provides an organized summary of those individual factors thought to contribute to the patient's unique psychopathology. This includes elements of possible etiology, as well as those that modify or influence presentation, such as risk and protective factors. It is therefore distinct from a differential diagnosis that lists the possible diagnoses for a patient, or an assessment that summarizes the patient's signs and symptoms, as it seeks to understand the underlying mechanisms of the patient's unique problems by proposing a hypothesis as to the causes of mental disorders.</li> <li>Models of formulation include those based on either major theoretical systems of the etiology of mental disorders, such as behavioral, biological, cognitive, cultural, psychological, psychoanalytic, sociological, or traumatic, or comprehensive frameworks of understanding, such as bio-psycho-social or predisposing, precipitating, perpetuating, and prognostic outlines. Models of formulation set forth a hypothesis about the unique</li> </ul>



treatment planning

#### **Patient Care 3: Treatment Planning and Management** Overall Intent: To create a treatment plan, monitor and revise treatment when indicated, and incorporate the use of community resources **Examples Milestones** Level 1 Identifies potential biopsychosocial • On an emergency department rotation, presents a case of bipolar disorder to the supervising attending and suggests a mood stabilizer, referral for individual treatment options psychotherapy and case management for the patient; requires discussion with the attending to identify the best option(s) Recognizes that acuity affects level of care and • Recognizes the patient is not acutely unsafe or grossly functionally impaired and does not treatment monitoring require hospitalization; discusses alternatives such as partial hospitalization/day treatment • Suggests referral to community support groups for patient and family sponsored by Gives examples of community resources patient advocacy organizations • For a patient with bipolar disorder, suggests medication options such as atypical Level 2 Engages the patient in the selection of evidence-based biopsychosocial treatment. antipsychotic and anticonvulsant; reviews pros and cons of each medication choice; recognizing that comorbid conditions and side recognizes the risk of valproate for female patients of childbearing age effects impact treatment • Discusses with the patient and family the potential role for National Alliance on Mental Illness (NAMI) Family-to-Family Program Selects the most appropriate level of care based Appropriately recommends a day treatment program on acuity and monitors treatment adherence and response Coordinates care with community resources Provides referral to patient and family for local NAMI group • For a patient with schizoaffective disorder on olanzapine, monitors the patient's weight, Level 3 Applies an understanding of psychiatric, neurologic, and medical comorbidities in the hemoglobin A1c, glucose, and lipids; coordinates care with the patient's primary care physician; and considers alternative antipsychotic treatment when pre-diabetic conditions management of common presentations appear Selects the most appropriate interventions, • Discusses the potential benefits and risks of medication options with the patient, taking treatments, and adjustments in treatment in the patient's history and views into consideration in deciding on alternative treatment common presentations based on consideration of patient factors and acuity Incorporates support and advocacy groups in • Refers patient to a clinic-based medication support group

Level 4 Devises individualized treatment plan for complex presentations; integrates multiple modalities and providers in a comprehensive approach  Selects the most appropriate interventions, treatments, and adjustments in treatment in complex presentations based on consideration of patient factors and acuity  Locates and connects patients to community resources in complex and difficult situations  Level 5 Supervises treatment planning of other learners and multidisciplinary providers  Participates in the creation or administration of community-based programs  Assessment Models or Tools	<ul> <li>For a depressed patient with a history of psychological trauma and traumatic brain injury, obtains a longitudinal history of behaviors including substance abuse and self-harm, including a chain analysis; independently develops a treatment plan that includes medication, individual psychotherapy, and community-based support</li> <li>Evaluates risk and protective factors for suicide and harm to others; in planning treatment, considers neuropsychological testing, substance abuse treatment, cognitive remediation, cognitive behavioral therapy, and dialectical behavior therapy as potential interventions; considers pharmacologic treatments</li> <li>Refers a psychotic patient who has recently lost housing to a local homeless shelter and social worker for case management</li> <li>When on elective, supervises treatment planning with clinical staff members at the local mental health center</li> <li>Works with state rehabilitation agency to create a new supported employment program</li> <li>APBN CSV</li> <li>ACGME annual clinical skills examination</li> <li>Assessment of case conference presentations</li> <li>Case-based discussions</li> <li>Direct observation</li> </ul>
	Medical record (chart) audit for assessments and formulations     Written case formulations
Curriculum Mapping	•
Notes or Resources	<ul> <li>American Psychiatric Association. The American Psychiatric Association Practice         Guidelines for the Psychiatric Evaluation of Adults. 3rd ed. Arlington, VA: American         Psychiatric Publishing; 2016.         <a href="https://psychiatryonline.org/doi/book/10.1176/appi.books.9780890426760">https://psychiatryonline.org/doi/book/10.1176/appi.books.9780890426760</a>. 2019.</li> <li>American Psychiatric Association. Clinical Practice Guidelines.         <a href="https://www.psychiatry.org/psychiatrists/practice/clinical-practice-quidelines">https://www.psychiatry.org/psychiatrists/practice/clinical-practice-quidelines</a>. 2019.</li> <li>Mental Health. Local Organizations with Mental Health Expertise.         <a href="https://www.mentalhealth.gov/talk/community-conversation/services">https://www.mentalhealth.gov/talk/community-conversation/services</a>. 2019.</li> </ul>

Patient Care 4: Psychotherapy  Overall Intent: To establish a therapeutic alliance, select and provide psychotherapies, and manage therapeutic process	
Milestones	Examples
	Clinical skills residents demonstrate are listed and applicable to the sample patient described. This may include the resident's work with the patient or with the psychotherapy supervisor.  For a female patient who has recently been in the military (US Army) and is now seeking help. (Vignette for Levels 1-5)
<b>Level 1</b> Establishes a working relationship with patients demonstrating interest and empathy	Demonstrates respect and empathy during the initial encounter, shows genuine curiosity about the patient's experience in the military, and asks the patient more about the Army in contrast to the other military service branches
Lists the three core psychotherapies	Suggests supportive, psychodynamic, or cognitive behavioral therapy as treatment options
Accurately identifies patient emotions, particularly sadness, anger, and fear	<ul> <li>When observed, makes good eye contact and follows the patient's cues</li> <li>Respects the patient's word choice in a mutually agreeable way, using "frustrated" instead of angry when examining the patient's feelings towards people close to her</li> <li>When supervised, is interested in the patient's story</li> </ul>
Level 2 Establishes a bounded therapeutic alliance with patients with uncomplicated problems	<ul> <li>Lets the patient know that the initial session will be 45-minutes long and stops at the appropriate time with empathy and tact despite the fact that the patient says she has more to say</li> <li>Works with the patient to establish that a primary goal of therapy is to improve her relationship with her sister</li> <li>Creates and maintains a bounded, warm emotional bond with the patient</li> <li>Highlights the importance of adherence to the process of psychotherapy</li> <li>In psychotherapy, uses the basic elements of validation, reframing, and redirection</li> <li>Understands the concept of case formulation and, with supervision, can create a basic biopsychosocial formulation for their psychotherapy patients</li> <li>When supervised, identifies patterns of dysfunctional interpersonal relationships and limited coping skills when under stress</li> </ul>
Uses the common factors of psychotherapy in providing supportive therapy to patients	• In supervision, describes a supportive psychotherapy plan designed to provide her with more effective coping strategies; explains how psychotherapy will help the patient identify dysfunctional patterns in her life and suggest changes that could lead to establishing healthier interactions with those she loves

Identifies and reflects the core feelings and key issues for the patient during the session	<ul> <li>Examines if the resident and the patient agree that the therapy accurately focuses on the patient's most important problems</li> <li>With supervision, accurately identifies the patient's feelings and the central issues discussed; identifies that the patient's pattern of feeling controlled by others can be seen in other relationships; with the supervisor and resident, helps the patient explore if this feeling could originate in the patient's belief that she is less competent than others</li> </ul>
Level 3 Establishes and maintains a therapeutic alliance with patients with uncomplicated problems, and can recognize and avoid boundary violations	<ul> <li>Uses validation and the exploration of meaning of external events to foster an alliance with the patient</li> <li>After the patient states she believes the psychotherapy "isn't going anywhere," and that the resident "couldn't possibly understand" where she is coming from, the resident accurately reflects to the patient the challenges she is facing in treatment while reassuring her that the resident and supervisor will continue to do their best in working with her</li> </ul>
Provides selected psychotherapies (including supportive, psychodynamic, and cognitive-behavioral), sets goals and integrates therapy with other treatment modalities	<ul> <li>With supervision, assesses patients for psychotherapy and selects the most appropriate modality</li> <li>With supervision, creates a detailed case formulation for patients in both psychodynamic and cognitive behavioral psychotherapy</li> <li>Collaboratively sets therapeutic goals and instills hope in the patient</li> <li>Empathically confronts problems with adherence and develops solutions</li> <li>In cognitive-behavioral therapy, identifies and discusses maladaptive thinking and unproductive behaviors</li> <li>In psychodynamic therapy, helps patients discuss feelings, including those that are out of awareness</li> <li>Once the resident and the patient choose to use cognitive behavioral therapy, the resident helps the patient to successfully complete a Triple Column worksheet to explore her cognitive distortions surrounding what it means to be taking psychotropic medications</li> </ul>
Identifies and reflects the core feelings, key issues and what the issues mean to the patient during the session, while managing the emotional content and feelings elicited	<ul> <li>In cognitive-behavioral therapy, the patient, using language from military resilience training, talks about her "thinking traps" and "icebergs;" the resident acknowledges these concepts to the patient as metaphors for cognitive distortions and core beliefs</li> <li>In psychodynamic therapy, the patient, using language from military resilience training, talks about her "thinking traps" and "icebergs," and the resident acknowledges these concepts, inquires how they are used in the Army and what they might mean to the patient; if safe to suggest, wonders what feelings might lie behind these "icebergs" and "thinking traps," and recognizes one's own impatience with the patient and the patient's inability to express feelings</li> </ul>

Level 4 Establishes and maintains therapeutic alliance with patients with complicated problems, and can anticipate and appropriately manage boundary violations	<ul> <li>Maintains a therapeutic alliance with patients who are aggressive, paranoid, and in other ways challenge the treatment relationship</li> <li>Explains reasons for boundaries to challenging patients in a non-judgmental way</li> <li>After discerning that the patient is deeply concerned that being in treatment could jeopardize her government security clearance, the resident openly acknowledges the vulnerable position the patient is in, and is reassuring that her care is completely confidential and will proceed at her pace</li> </ul>
Selects appropriate psychotherapeutic modality based on case formulation, tailors the therapy to the patient, and provides psychotherapy (at least supportive and one of psychodynamic or cognitive-behavioral) to complex patients	<ul> <li>Creates detailed case formulations using the theoretical principles of at least one of psychodynamic or cognitive-behavioral psychotherapy</li> <li>In cognitive-behavioral therapy, independently conducts sessions with thought records, action plans, and feedback; plans next steps</li> <li>In psychodynamic therapy, conducts patient-directed sessions, uses silence, pays attention to transference and resistance, and can use confrontation and interpretation to reveal maladaptive patterns of relating to others</li> <li>Recognizes when the patient, who was initially very interested in completing thought records outside of appointments, expresses growing tired of the process</li> <li>In cognitive-behavioral therapy, responds not only with constructive suggestions like reviewing old thought records with similar automatic thoughts to a current situation, but also with an exploration of behavioral activation to improve functioning</li> <li>In psychodynamic therapy, wonders whether the patient experiences treatment as controlling, a common experience she has had with others including her sister</li> </ul>
Identifies and reflects the core feelings, key issues, and what the issues mean to the patient within and across sessions	<ul> <li>In cognitive-behavioral therapy, explores the patient's tendency to disqualify the positive, and then challenges the patient to look outward and ask how circumstances or other people contribute supportively to an activating event</li> <li>In psychodynamic therapy, returns to the topics of fear, vulnerability, and trust raised in a session; guides the patient to see these are connected to events and relationships in childhood, that their amplification as a consequence of deployment, and to the issue of trust in the treatment relationship. The resident raises the issue of timing of these powerful connections in supervision.</li> </ul>
Level 5 Assesses and can help repair troubled alliances and/or boundary difficulties between junior residents and their patients	<ul> <li>After the patient suffers a significant personal loss during treatment and experiences considerable thoughts of suicide, builds on all of their past work together to create a robust safety plan with the patient that reassures her she can survive the current turmoil</li> <li>In the emergency room, demonstrates to the junior supervisee how one can understand the unexpected thrashing, shouting, and wailing of a middle-aged woman as anxiety about the departure of her only child to college; using respectful tolerance and</li> </ul>

	containment of the patient's feelings, the senior names the feelings, connects them to the human experience of loss along with remembered admiration of their child and their parenting; makes plans for new free-time for hobbies and a referral is made for outpatient psychotherapy
Tailors psychotherapeutic treatment based on awareness of own skill sets, strengths, and limitations	<ul> <li>Seeks out new inspiration for guided imagery, deep breathing, and progressive muscle relaxation after reflective practice reveals a number of patients could have potentially more enduring retention in acquiring relaxation skills</li> <li>Recognizing the importance of relapse prevention, seeks to have the patient give herself credit for her own progress and asks her to examine how she has recently been able to use cognitive-behavioral therapy techniques in different situations both in her professional and personal life</li> </ul>
Links feelings, recurrent/central themes/schemas and their meaning to the patient as they shift within and across sessions	• In supervision, links feeling states not only to the current causes but to the central, recurring themes/schemas as they meander, disappear, and reappear in the current session as well as in recent and distant sessions; links the material to the original case formulation and uses it to revise the formulation and the way in which the residents works with the patient
Assessment Models or Tools	Direct observation     Medical record (chart) review
	Medical record (chart) review     Patient surveys or debriefing
	Audio or video recording review
Curriculum Mapping	
Notes or Resources	<ul> <li>Psychodynamic therapy includes the capacity to generate a case formulation, to demonstrate techniques of intervention, and to understand the concepts of resistance/defenses, transference/countertransference.</li> <li>Cognitive-behavioral therapy includes the capacity to generate a case formulation, to demonstrate techniques of intervention, including behavior change, skills acquisition, and to address cognitive distortions.</li> </ul>
	• Supportive therapy includes the capacity to generate a case formulation, to demonstrate techniques of intervention, and to strengthen the patient's adaptive defenses, resilience, and social supports.
	• Gabbard GO, Roberts LW, Crisp-Han H, Ball V, Hobday G, Rachal F. Professionalism and the clinical relationship: boundaries and beyond. In: Gabbard GO, Roberts LW, Crisp-Han H, Ball V, Hobday G, Rachal F. <i>Professionalism in Psychiatry</i> . Arlington, VA:
	American Psychiatric Publishing; 2012: 35-59.

American Association of Directors of Psychiatric Residency Training (AADPRT)     Psychotherapy Workgroup's document "Benchmarks for Psychotherapy Training." <a href="https://portal.aadprt.org/public/vto/categories/Psychotherapy%20Committee%20Tips%20of%20the%20Month/2012/57c7898088044_psychotherapy_benchmarks.pdf">https://portal.aadprt.org/public/vto/categories/Psychotherapy%20Committee%20Tips%20of%20the%20Month/2012/57c7898088044_psychotherapy_benchmarks.pdf</a>
<ul> <li>AADPRT Virtual Training. Psychotherapy Competency Tools.         https://portal.aadprt.org/user/vto/category/483. 2019.     </li> <li>AADPRT. Psychiatric Interview. <a href="https://portal.aadprt.org/user/vto/category/593">https://portal.aadprt.org/user/vto/category/593</a>. 2019.</li> </ul>

Patient Care 5: Somatic Therapies (including Psychopharmacology and Neurostimulation Therapies)	
Overall Intent: To understand the mechanisms of action, indications, and evidence base for somatic therapies and appropriately apply them	
	therapies including access to accurate psychoeducational resources; and appropriately
monitor a patient's response to treatment	
Milestones	Examples
Level 1 Lists commonly used somatic therapies and their indications to target specific psychiatric symptoms	Recognizes that selective serotonin reuptake inhibitors (SSRIs) treat depression and anxiety disorders
Reviews with the patient general indications and common adverse effects for commonly prescribed drugs and other somatic treatments	Reviews with patient that taking SSRIs may cause gastrointestinal and sexual side effects
Lists key baseline assessments necessary before initiating somatic treatments to ensure patient safety	Lists lipid profile and glucose as baseline assessments before initiating an antipsychotic medication
Level 2 Appropriately prescribes commonly used somatic therapies and understands their mechanism of action	Suggests a specific SSRI such as fluoxetine for the treatment of patients with depression and understands that SSRIs increase synaptic serotonin level
Appropriately uses educational and other resources to support the patient and optimize understanding and adherence	Selects appropriate medication information handout, reviews with patient, and answers any questions
Obtains baseline assessments necessary before initiating treatment with commonly used somatic therapies	Orders and reviews baseline renal function and thyroid stimulating hormone before starting lithium
Level 3 Researches, cites, and starts to apply the evidence base when developing treatment plans that include somatic therapies	Reviews American Psychiatric Association (APA) guidelines for the treatment of bipolar disorder and selects appropriate medication for the patient
Explains mechanisms of action and the body's response to commonly prescribed drugs and other somatic treatments (including drug metabolism) to patients/families	<ul> <li>Explains to a patient with alcohol use disorder that naltrexone blocks the pleasurable effects of alcohol and that liver function tests will need to be monitored</li> <li>Explains the theoretical mechanism of action of electroconvulsive therapy and that a patient will need to undergo an anesthesia work up prior to starting electroconvulsive therapy</li> </ul>

Monitors relevant assessments and adverse effects throughout treatment and incorporates findings from the literature into treatment strategy	Chooses alternative treatment for a patient with alcohol use disorder when liver function tests become elevated while taking naltrexone
Level 4 Consistently applies the evidence base when developing treatment plans that include somatic therapies, including with complex or treatment-refractory cases	Consistently reviews the literature when prescribing medications to a pregnant patient
Explains less common somatic treatment choices to patients/families in terms of proposed mechanisms of action, potential risks and benefits, and the evidence base	Describes the utility of using monoamine oxidase inhibitor (MAOI) to a patient with treatment refractory depression and clearly explains their side effects, required dietary restrictions, and the need to alert other physicians that they are prescribed an MAOI
Manages adverse effects and safety concerns in complex or treatment refractory cases	Manages a patient with neuroleptic malignant syndrome
Level 5 Manages complex combinations of somatic therapies and considers novel approaches	Successfully simplifies medication regimen for a patient being treated with six psychotropic medications and considers neurostimulation and phototherapy
Leads the development of novel patient educational processes or materials	Develops an organizationally approved educational online resource on deep brain stimulation
Incorporates new developments in the evidence base into treatment to optimize safety, minimize adverse effects, and improve response	Incorporates new findings on drug metabolism for specific populations into their clinical practice
Assessment Models or Tools	ABPN CSV
	<ul><li>Assessment of case presentations</li><li>Direct observation</li></ul>
	Medical record (chart) audit
	Multisource feedback
	Patient surveys or debriefing
Curriculum Manning	Portfolio
Curriculum Mapping  Notes or Resources	APA Practice Guidelines that meet the Agency for Healthcare Quality and Research
Notes of Nesources	(AHRQ) criteria for inclusion in the National Guidelines Clearinghouse

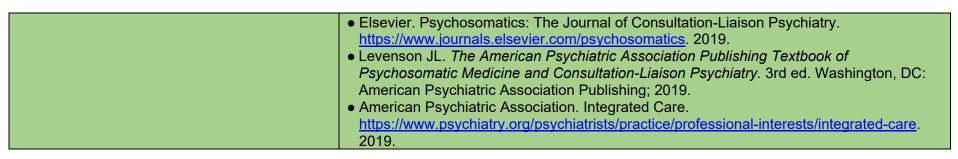
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e Model Curriculum.pdf Accessed 2019.

• American College of Neuropsychopharmacology. Neuropsychopharmacology. https://acnp.org/digital-library/neuropsychopharmacology/. Accessed 2019.

Patient Care 6: Clinical Consultation  Overall Intent: To consult in interdisciplinary/integrated care settings	
Milestones	Examples
Level 1 Respectfully requests a consultation	Under direct supervision, orders a cardiology consultation for patient going to electroconvulsive therapy; provides abbreviated patient information and the reasons for the consultation request
Respectfully receives a consultation request	Promptly answers consultation request from internal medicine service and offers to provide recommendations within 24 hours
Level 2 Clearly and concisely requests a consultation	Under direct supervision, orders a cardiology consultation for arrhythmia for patient going to electroconvulsive therapy; accurately summarizes the patient's relevant medical information, including electrocardiogram (EKG)
Clearly and concisely responds to a consultation request	Assesses a patient on a medical floor with a change in mental status; develops a differential diagnosis including psychiatric and medical comorbidities and makes recommendations regarding work-up and management to the medical team
Demonstrates understanding of the consultation model, including liaison function	<ul> <li>Under supervision, clarifies consult question with the team, reviews patient's record, interviews the patient and gathers collateral information, and provides treatment recommendations and ongoing assistance to the team</li> </ul>
Level 3 Applies consultant recommendations judiciously to patient care	<ul> <li>A medical consultant recommends a complex treatment regimen of insulin and dietary treatment for a psychiatric patient with diabetes; discusses the recommendations with the internal medicine consultant, including the patient's cognitive, financial, and adherence limitations</li> </ul>
Assists consulting team in identifying unrecognized clinical care issues and provides relevant recommendations, checking for understanding	Consults on a "suicidal" patient on the medical service and diagnoses delirium not depression; recommends safety precautions and takes time to answer the medical team's questions
Demonstrates understanding of models of integrated multidisciplinary mental health and primary care	Distinguishes between integrated, collaborative, co-located, and consultation liaison models of care
<b>Level 4</b> Critically appraises and integrates diverse recommendations	In a patient with diabetes, recognizes the patient is unlikely to comply with dietary recommendations and recommends substitutions

Manages complicated and challenging consultation requests	Coordinates care for a pregnant patient with psychosis who refuses to stop using cocaine with the interdisciplinary team including nurses, case managers, risk management, obstetrician, child protective services, ethics committee, and the family
Collaborates skillfully with practitioners from other disciplines in medical settings	<ul> <li>Makes provisions for risk assessment and the assessment and treatment in the varied potential settings of care (emergency room, labor and delivery, psychiatric inpatient unit, obstetrician's office, etc.)</li> </ul>
<b>Level 5</b> Contributes to identifying and rectifying flaws of consultation system	Manages and leads a consultation liaison service, and delegates tasks to medical students and junior level residents
Leads consultation-liaison psychiatry teams	Leads consultation liaison rounds and develops a didactic curriculum for junior level residents or medical students
Serves as a leader of integrated care teams or implementation projects	Develops an outpatient service that integrates mental health in a primary care setting
Assessment Models or Tools	<ul> <li>Assessment of case conference presentation</li> <li>Clinical skills verification/annual clinical skills assessment</li> <li>Direct observation</li> <li>Multisource feedback</li> </ul>
Curriculum Mapping	
Notes or Resources	"Integrated care" can refer the collaborative team process with other health care professionals



Medical Knowledge 1: Development through the Life Cycle (including the Impact of Psychopathology on the Trajectory of Development and Development on the Expression of Psychopathology)  Overall Intent: To demonstrate knowledge of human development and the impact of pathological and environmental influences	
Milestones	Examples
Level 1 Conceptualizes development as occurring in stages throughout the life cycle	Lists different stages of motoric, linguistic, and cognitive developmental milestones from infancy through senescence
Recognizes major deviations from typical development	Grossly differentiates typical from atypical development throughout the life cycle
<b>Level 2</b> Describes the basic stages of typical biological, sociocultural, sexual, and cognitive development throughout the life cycle	Describes Piaget's theory of cognitive development, listing the names of different stages
Gives examples of biological, psychological, sociocultural, cognitive, and sexual factors that	Recognizes that adverse childhood events influence long term psychological response to stress
contribute to a shift towards an atypical developmental trajectory	Describes how social skills and pragmatic communication deficits in a child with autism spectrum disorder may interplay with the child's social anxiety
Level 3 Explains developmental tasks and transitions throughout the life cycle, using multiple conceptual models	Uses Eriksonian stages as part of a case formulation presented to the clinical team, explaining to a junior resident how the concept of generativity versus stagnation influences the expression of depression in a middle-aged, unemployed patient
Describes the influence of biological, psychological, sociocultural, cognitive, and sexual factors on atypical personality development and psychopathology	Explains how the interplay between trauma, invalidating environment, and temperament influence the development of borderline personality disorder
<b>Level 4</b> Articulates an integrated understanding of typical development	Applies attachment models to relationship disturbances in individual patients
Describes how acquiring and losing specific capacities can influence the expression of psychopathology	Discusses how increased deafness in an elderly musician interplays with their depression and increasing despair
Level 5 Incorporates new knowledge into own understanding of typical and atypical development	Reconceptualizes adolescent development to include non-Western ideas about individual and community
Assessment Models or Tools	ABPN CSV
	<ul><li>Assessment of case conference presentation</li><li>Didactic exams</li></ul>

	<ul> <li>Direct observation</li> <li>Medical record (chart) audit</li> <li>Psychotherapy supervision</li> <li>Retrospective care review</li> </ul>
	<ul> <li>Standardized patients</li> <li>Standardized testing such as the Psychiatry Resident In-Training Examination (PRITE)</li> </ul>
Curriculum Manning	• Standardized testing such as the Esychiatry Resident III-Halling Examination (FRITE)
Curriculum Mapping	
Notes or Resources	AADPRT. Child Development Curriculum. <a href="https://portal.aadprt.org/user/vto/category/566">https://portal.aadprt.org/user/vto/category/566</a> .      2019.
	AAGP. Curriculum for Geriatric Psychiatry.
	https://www.aagponline.org/index.php?src=gendocs&ref=CurriculumforGeriatricPsychiatry &category=Main. 2019.
	AACAP. Residents and Fellows.
	https://www.aacap.org/AACAP/Medical_Students_and_Residents/Residents_and_Fellows/Home.aspx?hkey=a673b0f1-563d-45bd-a586-4420cfef8ead. 2019.

Medical Knowledge 2: Psychopathology  Overall Intent: To identify and treat psychiatric conditions, assess risk and determine level of care, and understand the interface of	
psychiatry and the rest of medicine  Milestones	Examples
<b>Level 1</b> Identifies the major psychiatric diagnostic categories	Identifies that a patient has a psychotic disorder and that this is a separate category of illness than a mood disorder
Gives examples of interactions between medical and psychiatric symptoms and disorders	Identifies that a patient's hypothyroidism may cause or worsen depression
Level 2 Demonstrates sufficient knowledge to identify and assess common psychiatric conditions	Identifies that a patient has schizophrenia as opposed to another psychotic disorder
Demonstrates sufficient knowledge to identify common medical conditions in psychiatric patients	Diagnoses diabetes mellitus in a patient being treated with second-generation antipsychotic
<b>Level 3</b> Demonstrates sufficient knowledge to identify and treat common psychiatric conditions throughout the life cycle	Prescribes appropriate medication and psychosocial interventions to treat a patient with schizophrenia across the lifespan
Applies knowledge to identify and treat common psychiatric symptoms due to other medical illness	Diagnoses and treats delirium caused by a urinary tract infection in a geriatric patient
Level 4 Demonstrates sufficient knowledge to identify and treat atypical and complex psychiatric conditions throughout the life cycle	Diagnoses and appropriately treats a patient with comorbid schizophrenia, obsessive compulsive disorder (OCD), and Tourette's disorder
Applies knowledge to identify and treat a wide range of psychiatric conditions in patients with comorbid medical disorders and ensures treatment of medical conditions in psychiatric patients	Prescribes appropriate psychiatric treatment for a patient with major depressive disorder (MDD) and coordinates treatment of the patient's HIV and Hepatitis C with the primary care physician
Level 5 Applies knowledge to identify and manage uncommon conditions at the interface of psychiatry and medicine	Diagnoses a patient with epilepsy who was previously diagnosed with schizophrenia

Assessment Models or Tools	<ul> <li>ABPN CSV</li> <li>Didactic exams</li> <li>Direct observation</li> <li>Medical record (chart) audit</li> <li>Standardized patient exams</li> <li>Standardized testing such as the PRITE</li> </ul>
Curriculum Mapping	
Notes or Resources	<ul> <li>This milestone includes knowledge of diagnostic criteria, epidemiology, pathophysiology, course of illness, co-morbidities, and differential diagnosis of psychiatric disorders, including substance use disorders and presentation of psychiatric disorders across the life cycle and in diverse patient populations (e.g., different cultures, families, genders, sexual orientation, ethnicity)</li> <li>"Atypical" and "complex" psychiatric conditions refer to unusual presentations of common disorders, co-occurring disorders in patients with multiple co-morbid conditions, and diagnostically challenging clinical presentations.</li> <li>Psychiatry Online. <a href="https://psychiatryonline.org/">https://psychiatryonline.org/</a>. 2019.</li> <li>DSM-5 Outline for Cultural Formulation</li> </ul>

Medical Knowledge 3: Clinical Neuroscience (includes Knowledge of Neurology, Neuropsychiatry, Neurodiagnostic Testing, and Relevant Neuroscience and their Application in Clinical Settings)	
Overall Intent: To complete neurodiagnostic and neuropsychological testing, identify neuropsychiatric comorbidity, and apply neuroscientific findings in psychiatry	
Milestones	Examples
	A 67-year-old is brought in by emergency medical services (EMS) for disorganized behavior and responding to internal stimuli; no prior history is available
	Depending on a multitude of patient factors (e.g., history, physical/cognitive/mental status exams, diagnostics) this case may veer towards neurologic diagnoses or a chronic psychotic disorder
<b>Level 1</b> Lists commonly available neuroimaging, neurophysiologic, and neuropsychological tests	<ul> <li>Recognizes that disorganized behavior and hallucinations can be presenting features of stroke, seizures, neurodegenerative, neuro-oncologic, and other neurologic disorders</li> <li>Identifies that structural imaging options include computed tomography (CT) and magnetic resonance (MR), which can both be performed with or without contrast, and that functional imaging options includes positron emission tomography (PET) and single-photon emission computed tomography (SPECT)</li> </ul>
Describes basic components and functions of the nervous system	<ul> <li>Recognizes that electroencephalography (EEG) is a test of the electrical activity of the brain as measured from the scalp</li> <li>Identifies that screening neuropsychological tests include the Montreal Cognitive</li> </ul>
Describes basic features of common neurologic disorders	Assessment (MoCA), Mini Mental State Examination (MMSE), and the Clock Drawing Test (CDT)  Identifies potentially relevant brain regions for behavioral dysregulation (e.g., prefrontal cortex, limbic system) or perceptual abnormalities (e.g., sensory cortices)
Level 2 Describes indications for common neuroimaging, neurophysiologic, and neuropsychological tests	<ul> <li>Identifies historical factors that may make a neurologic diagnosis more likely (no previous neuropsychiatric history; progressive course; acute or subacute onset; association with sensorimotor or cognitive symptoms; symptoms are transient and interspersed with periods of normal behavior; hallucinations in a sensory modality other than auditory) or less likely (e.g., long history of similar behaviors since late adolescence; a longstanding diagnosis of a chronic psychotic disorder; recent decompensation in the setting of medication non-adherence)</li> </ul>
Describes major neurobiological processes underlying common psychiatric illness	<ul> <li>Recognizes the role of a physical neurologic exam and cognitive exam in the evaluation of this patient</li> <li>Identifies historical features or localizing impairments on physical and cognitive exams that warrant structural neuroimaging (e.g., acute onset of behaviors after head injury warrants non-contract CT looking for acute bleed; progressive course and a history of lung cancer warrants contrast-enhanced MR due to concern for brain metastases)</li> </ul>

Describes with the interplay between psychiatric and neurologic disorders	<ul> <li>Identifies historical elements concerning for seizure warranting EEG</li> <li>Recognizes a screening cognitive battery (e.g., MoCA) as relevant for the evaluation of this patient and other factors that may warrant more extensive neuropsychological testing (e.g., progressive cognitive decline raising concern for neurodegenerative disorders)</li> <li>Discusses the evidence that in many individuals with schizophrenia there is cortical grey matter thinning with enlargement of the ventricles (this is thought to reflect loss of synaptic spines)</li> </ul>
Level 3 Identifies the significance of findings in routine neuroimaging, neurophysiologic, and neuropsychological tests	<ul> <li>Recognizes that the initial differential is broad, including both psychiatric disorders and neurologic disorders that can present behaviorally, and recognizes that both can be present (development of a neurodegenerative disorder in the setting of a longstanding diagnosis of schizophrenia; development of akathisia or catatonia in response to anti-dopaminergic treatment)</li> <li>Identifies lobar atrophy and/or regional hypometabolism/hypoperfusion in frontal and anterior temporal lobes as structural and/or functional imaging support of a</li> </ul>
Explains how neurobiological processes are included in a case formulation	frontotemporal dementia diagnosis  Recognizes that a normal spot EEG does not rule out the diagnosis of seizures/epilepsy Recognizes that neuropsychological testing showing impairments in executive function,
Identifies common comorbidities of between psychiatric and neurologic disorders	<ul> <li>with relative sparing of episodic memory, is atypical for Alzheimer-type dementia</li> <li>Describes how the patient's hallucinations and delusions may relate to an increase in ventral striatal dopamine release</li> <li>Describes how the patient's neurocognitive symptoms may relate to a loss in synchronous cortical activity (gamma synchrony)</li> </ul>
Level 4 Correlates the significance of neuroimaging, neurophysiological, and neuropsychological testing results to case formulation and treatment planning	<ul> <li>Recognizes a differential with less common neurologic disorders, identifies specific factors that would prioritize concerns (upper and lower motor neuron signs on exam or family history of mid-life behavioral decline and risk of frontotemporal dementia /motor neuron disease; visual hallucinations, parkinsonism, and non-amnestic cognitive profile of dementia with Lewy bodies), and identifies specific treatments for behavioral symptoms related to neurologic disorders (potential to worsen catatonia or parkinsonism in dementia with Lewy bodies with antidopaminergic treatments, and the responsiveness of these conditions to benzodiazepines and cholinesterase inhibitors, respectively)</li> </ul>
Correlates neurobiological processes into case formulation and treatment planning	<ul> <li>Identifies that if this patient showed a left posterior temporal lobe lesion on neuroimaging and a fluent receptive aphasia on a neuropsychological exam, the patient will likely have profoundly impaired insight into the condition and will require a specialized care plan</li> <li>Recognizes that if this patient's EEG showed intermittent ictal activity correlated to the bizarre behavior, a treatment plan should prioritize seizure control over other psychopharmacologic considerations</li> </ul>

Synthesizes knowledge of psychiatric and neurologic comorbidities for case formulation and treatment	<ul> <li>Describes how, in individuals with psychosis, D2 receptor blockade reduces the effects of excessive dopamine that contributes to positive symptoms</li> <li>Describes how a strengths-based psychosocial rehabilitation intervention (e.g., cognitive remediation) may mitigate neurocognitive deficits</li> <li>Discusses with patient or family a contemporary understanding of the neurobiological basis of his symptoms</li> </ul>
<b>Level 5</b> Integrates recent neuroimaging, neurophysiologic, and neuropsychological tests research into understanding of psychopathology	<ul> <li>Serves as a consultant to this case, helping demonstrate physical and cognitive exam techniques relevant for exploring differential diagnostic possibilities; develops teaching materials relevant to neuropsychiatric presentations</li> </ul>
Engages in scholarly activity related to neuroscience and psychiatric disorders	Discusses the relevance of recently approved and emerging functional imaging modalities with amyloid and tau ligands, and their currently limitations, as relates to this case of a possible neurodegenerative disorder
Integrates recent research into understanding of the interface between neurology and psychiatry	<ul> <li>Conducts research exploring the neurobiological basis of psychosis</li> <li>Designs and implements novel educational resources for teaching about the neurobiological basis of psychosis</li> </ul>
Assessment Models or Tools	ABPN CSV     Direct observation     Standardized patients or case vignettes     Standardized testing such as the PRITE
Curriculum Mapping	
Notes or Resources	<ul> <li>National Neuroscience Curriculum Initiative. <a href="https://www.nncionline.org">https://www.nncionline.org</a>. 2019.</li> <li>Cold Spring Harbor Laboratory. Genes to Cognition Online. <a href="www.q2conline.org">www.q2conline.org</a>. 2019.</li> <li>NIMH. Research. <a href="https://www.nimh.nih.gov/research/index.shtml">https://www.nimh.nih.gov/research/index.shtml</a>. 2019.</li> <li>NIDA. The Neurobiology of Drug Addiction.         <a href="https://www.drugabuse.gov/publications/teaching-packets/neurobiology-drug-addiction/section-i-introduction-to-brain">https://www.drugabuse.gov/publications/teaching-packets/neurobiology-drug-addiction/section-i-introduction-to-brain</a>. 2019.</li> <li>Biological Psychiatry Journal. <a href="https://www.biologicalpsychiatryjournal.com/">https://www.biologicalpsychiatryjournal.com/</a>. 2019.</li> <li>Cell Press. Trends in Neuroscience. <a href="https://www.cell.com/trends/neurosciences/home">https://www.neurosciences/home</a>. 2019.</li> <li>Nature. Neuropsychopharmacology Reviews.         <a href="https://www.nature.com/collections/hvxwcvcbwm">https://www.nature.com/collections/hvxwcvcbwm</a>. 2019.</li> </ul>

Medical Knowledge 4: Psychotherapy  Overall Intent: To understand the fundamentals, practice and indications, and evidence base of psychotherapy	
Milestones	Examples
<b>Level 1</b> Identifies psychotherapy as an effective modality of treatment	Lists psychotherapy as an evidence-based treatment
Describes the basic framework of a psychotherapeutic experience	Identifies length, location, and frequency of treatment sessions
Lists the three core psychotherapy modalities	Lists psychodynamic, cognitive behavioral, and supportive therapies as major psychotherapeutic modalities
<b>Level 2</b> Describes the common elements across psychotherapeutic modalities	Describes therapeutic alliance, appropriate empathy, and appropriate professional boundaries as factors common to all psychotherapies
Lists the basic indications and benefits of using psychotherapy	Identifies cognitive behavioral therapy as a treatment indicated for major depression, but not the first-line treatment for a patient with major depression with psychotic features
Describes the evidence for one core psychotherapy modality	Summarizes the evidence base for treating major depression with cognitive behavioral therapy
Level 3 Identifies the central theoretical principles across the three core psychotherapeutic modalities: supportive, psychodynamic, cognitive-behavioral	Discusses the evidence for the importance of the therapeutic alliance in affecting outcome of psychotherapy
Identifies the techniques of the three core individual psychotherapies	<ul> <li>Describes techniques focusing on the primary areas of difficulty coping with stress in supportive therapy</li> <li>Describes the techniques of focusing on automatic thoughts and maladaptive behaviors in cognitive behavioral therapy</li> <li>Describes techniques of focusing on emotion, affect, and expression of feelings and the maladaptive patterns related to self, relationships, and defenses in psychodynamic therapy</li> </ul>
Summarizes the evidence base for the three core individual psychotherapies	Compares and contrasts the evidence base for treating anxiety with psychodynamic, cognitive behavioral therapy, and supportive therapy

<b>Level 4</b> Explains the theoretical mechanisms of therapeutic change in each of the three core modalities	Describes extinction as mechanism of change for cognitive behavioral and exposure therapy for anxiety
Compares the selection criteria and potential risks, and benefits of the three core individual psychotherapies	In a patient who has borderline personality disorder and active suicidal and self-injurious behavior, describes the benefits of dialectical behavior therapy or supportive therapy as well as the potential risks of a less structured expressive therapy
Analyzes the evidence base for combining psychotherapy and pharmacotherapy	Summarizes the evidence base for combining medications and cognitive behavioral therapy versus either treatment alone for obsessive compulsive disorder
Level 5 Incorporates new theoretical developments into knowledge base	Explains their application of theory in sessions of their treatment of a patient using psychodynamic therapy in a continuous case conference
Demonstrates sufficient evidence-based knowledge of core individual therapies to teach others	Develops a curriculum and teaches junior residents about the evidence base for psychodynamic therapy and its application to patient care
Assessment Models or Tools	Assessment of case conference presentations     Case review
	Direct observation
	Standardized testing such as the PRITE
	<ul> <li>Psychotherapy supervision</li> <li>Review of audio- and video-taped sessions</li> </ul>
Curriculum Mapping	• Review of addio- and video-taped sessions
Notes or Resources	<ul> <li>This subcompetency refers to knowledge of psychotherapies (e.g., psychodynamic psychotherapy, cognitive-behavioral therapy, supportive psychotherapy, interpersonal therapy, dialectical behavior therapy, group/couples/family therapy, and combining psychotherapy with psychopharmacology). This includes understanding the different types of psychotherapy, their indications, contraindications, and applications to patient care. Further, knowledge in this area involves understanding psychotherapeutic techniques, the doctor-patient relationship, theoretical underpinnings, and the evidence base behind each "core" psychotherapeutic modality.</li> <li>Throughout this subcompetency, the three "core" individual psychotherapies refer to supportive, psychodynamic, and cognitive behavioral therapy.</li> <li>Common factors refer to elements that different psychotherapeutic modalities have in common, and that are considered central to the efficacy of psychotherapy. These include accurate empathy, therapeutic alliance, and appropriate professional boundaries.</li> </ul>

	AADPRT. Virtual Training Office. <a curriculum"="" href="https://www.aadprt.org/training-directors/virtual-train&lt;/th&gt;&lt;/tr&gt;&lt;tr&gt;&lt;th&gt;&lt;/th&gt;&lt;th&gt;office. 2019.&lt;/th&gt;&lt;/tr&gt;&lt;tr&gt;&lt;th&gt;&lt;/th&gt;&lt;th&gt;&lt;ul&gt;     &lt;li&gt;AADPRT. Curriculum. &lt;a href=" https:="" training-directors="" www.aadprt.org="">https://www.aadprt.org/training-directors/curriculum</a> . 2019.
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Systems-Based Practice 1: Patient Safety and Quality Improvement  Overall Intent: To analyze patient safety events, appropriately disclose patient safety events, and participate in quality improvement	
Milestones	Examples
<b>Level 1</b> Demonstrates knowledge of common patient safety events	Recognizes mortality, morbidity, adverse events, and near misses as reportable events
Demonstrates knowledge of how to report patient safety events	Identifies institutional mechanisms for reporting patient safety events
Demonstrates knowledge of basic quality improvement methodologies and metrics	• Lists and describes the basic elements of a Plan, Do, Study, Act (PDSA) cycle
<b>Level 2</b> Identifies system factors that lead to patient safety events	Identifies hand-off and data reporting deficiencies which have led to errors in patient care
Reports patient safety events through institutional reporting systems (simulated or actual)	Consistently reports medication errors using institution-specific reporting systems
Describes local quality improvement initiatives (e.g., reduced restraint rates, falls risk, suicide rates)	Describes a hospital quality improvement initiative to improve medication reconciliation in the electronic health record
<b>Level 3</b> Participates in analysis of patient safety events (simulated or actual)	Meaningfully participates in a root cause analysis of a patient medication error
Participates in disclosure of patient safety events to patients and families (simulated or actual)	Informs the patient and their family of the medication error and its consequences with attending assistance
Participates in local quality improvement initiatives	Participates in the hospital quality improvement initiative on medication reconciliation
Level 4 Conducts analysis of patient safety events and offers error prevention strategies (simulated or actual)	Presents a morbidity and mortality (M and M) conference on a patient medication error and possible measures to prevent future errors
Discloses patient safety events to patients and families (simulated or actual)	Informs the patient and their family of the medication error and its consequences

Demonstrates the skills required to identify, develop, implement, and analyze a quality improvement project	Designs and conducts their own quality improvement project on preventing medication errors
<b>Level 5</b> Actively engages teams and processes to improve systems to prevent patient safety events	Becomes a resident patient safety representative at his or her institution
Role models or mentors others in the disclosure of patient safety events	Supervises a junior resident as the junior resident informs a patient of a minor medication error
Creates, implements, and assesses quality improvement initiatives at the institutional or community level	Develops and leads an institution-wide quality improvement initiative related to medication errors
Assessment Models or Tools	<ul> <li>Assessment of case presentation</li> <li>Assessment of M and M presentation</li> <li>Direct observation</li> <li>Quality improvement project</li> <li>Simulation</li> </ul>
Curriculum Mapping	•
Notes or Resources	<ul> <li>Institute for Healthcare Improvement. Open School.         <a href="http://www.ihi.org/education/ihiopenschool/Pages/default.aspx">http://www.ihi.org/education/ihiopenschool/Pages/default.aspx</a>. 2019.</li> <li>World Health Organization. Patient Safety Curriculum.         <a href="https://www.who.int/patientsafety/education/en/">https://www.who.int/patientsafety/education/en/</a>. 2019.</li> <li>Department of Veterans Affairs. Patient Safety Curriculum Workshop.         <a href="https://www.patientsafety.va.gov/professionals/training/curriculum.asp">https://www.patientsafety.va.gov/professionals/training/curriculum.asp</a>. 2019.</li> <li>AADPRT. Model Curricula in Quality Improvement.         <a href="https://portal.aadprt.org/user/vto/category/600">https://www.abpr.com/maintain-certification/moc-activity-requirements/patient-safety-activity/</a>. 2019.</li> <li>AMA model</li> </ul>

Systems-Based Practice 2: System Navigation for Patient-Centered Care		
Overall Intent: To effectively navigate the health care system, including the interdisciplinary team and other care providers, to adapt care to		
a specific patient population to ensure high-quality patient outcomes; to coordinate patient care, safely transition care, and appropriately		
adapt care to meet community needs  Milestones	Examples	
Level 1 Demonstrates knowledge of care coordination	Identifies the members of the interprofessional team, including physicians, nurses, psychologists, and other allied health professionals and describes their roles	
Identifies key elements for safe and effective transitions of care and hand-offs	Lists the essential components of an effective sign-out and care transition including sharing information necessary for successful on-call/off-call transitions	
Demonstrates knowledge of population and community health needs and disparities	• Identifies components of social determinants of health and how they impact the delivery of patient care	
<b>Level 2</b> Coordinates care of patients in routine clinical situations effectively using the roles of the interprofessional teams	Contacts interprofessional team members for routine cases and with occasional supervision can ensure all necessary referrals, testing, and care transitions are made	
Performs safe and effective transitions of care/hand-offs in routine clinical situations	Performs a routine case sign-out and occasionally needs direct supervision to identify and triage cases or calls	
Identifies specific population and community health needs and inequities for their local population	Identifies that Hispanic men in the local community are not adequately screened for depression	
<b>Level 3</b> Coordinates care of patients in complex clinical situations effectively using the roles of their interprofessional teams	Sees a patient in the emergency room and effectively coordinates care and consults with the assertive community treatment team who has been managing the patient	
Performs safe and effective transitions of care/hand-offs in complex clinical situations	Performs safe and effective transitions of care on clinical service at shift change and with the rare need for supervision	
Uses local resources effectively to meet the needs of a patient population and community	Participates in meetings with local religious leaders to discuss the need for depression screening in the community	
<b>Level 4</b> Role models effective coordination of patient-centered care among different disciplines and specialties	Leads students and junior team members regarding the use of appropriate interprofessional teams and ensures necessary resources have been arranged	

Role models and serves as a patient advocate for safe and effective transitions of care/hand-offs within and across health care delivery systems including outpatient settings	Provides efficient hand-off to the weekend team, and coordinates and prioritizes consultant input for a new high-risk diagnosis to ensure the patient gets appropriate follow up
Participates in changing and adapting practice to provide for the needs of specific populations	Offers depression screening at local cultural centers
Level 5 Analyzes the process of care coordination and leads in the design and implementation of improvements	Works with hospital or ambulatory site team members or administration to analyze care coordination; takes a leadership role in designing and implementing changes to improve care coordination
Improves quality of transitions of care within and across health care delivery systems to optimize patient outcomes	Works with a quality improvement mentor to identify better hand-off tools for on-call services
Leads innovations and advocates for populations and communities with health care inequities	Identifies that Hispanic men are less likely to be screened for depression and develops a program to improve screening opportunities
Assessment Models or Tools	Assessment during interdisciplinary rounds     Direct observation
	Medical record (chart) audit
	Multisource feedback
	Portfolio review
	Review of sign-out tools, use and review of checklists     Simulation
Curriculum Mapping	•
Notes or Resources	CDC. Population Health Training in Place Program (PH-TIPP).
	https://www.cdc.gov/pophealthtraining/whatis.html. 2019.
	• Skochelak SE, Hawkins RE, Lawson LE, Starr SR, Borkan JM, Gonzalo JD. <i>AMA Education Consortium: Health Systems Science</i> . 1st ed. Philadelphia, PA: Elsevier; 2016.
	https://commerce.ama-assn.org/store/ui/catalog/productDetail?product_id=prod2780003.
	2019.
	American Psychiatric Association. APA Community Programs.
	https://www.psychiatry.org/psychiatrists/cultural-competency/engagement-
	<ul> <li>opportunities/apa-community-programs.</li> <li>Unequal Treatment – Beyond Disparities</li> </ul>
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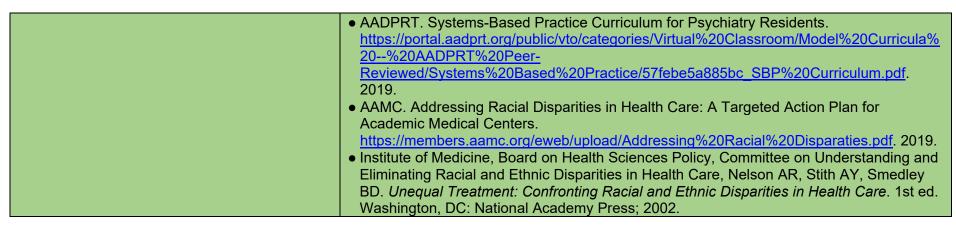
<ul> <li>Metzl JM, Hansen H. Structural competency: theorizing a new medical engagement with stigma and inequality. Soc Sci Med. 2014;103:126-133.</li> <li><a href="https://www.sciencedirect.com/science/article/pii/S0277953613003778?via%3Dihub">https://www.sciencedirect.com/science/article/pii/S0277953613003778?via%3Dihub</a>.</li> </ul>
2019.

Systems-Based Practice 3: Physician Role in Health Care Systems

Overall Intent: To identify components of the health care system, to promote health care advocacy, and to transition to independent practice

Milestones	Examples
<b>Level 1</b> Identifies key components of the complex health care system	Recognizes the role of key facets of the health care system such as insurance companies, hospitals, clinics, and the government
Describes practice models and basic mental health payment systems	Lists large health care delivery systems relevant to the region such as managed care corporations, community mental health and state hospital systems, and understands the basic differences between private insurance, Medicaid, Medicare, and VA eligibility
Identifies basic knowledge domains for effective transition to residency	Obtains a guide to starting residency and studies it in preparation for beginning residency
Level 2 Describes how components of a complex health care system are interrelated, and how this impacts patient care	Discusses the process for insurance company reviews, denials, and approvals with the multidisciplinary treatment team
Identifies barriers to care in different health care systems	Raises concern about an insurance company not covering outpatient mental health services for a hospitalized patient
Demonstrates use of information technology and documentation required for medical practice	Uses a note template to ensure all documentation requirements are met
<b>Level 3</b> Discusses how individual practice affects the broader system	Raises concern about unnecessary tests for a patient and how they increase costs for that patient and others
Engages with patients in shared decision making and advocates for appropriate care and parity	Presents several medication options to a patient, works through the choice of medication with the patient and communicates the rationale to the third-party payor
Describes core administrative knowledge needed for transition to practice	Understands the process of contract negotiations, choosing malpractice insurance carriers, and basic regulatory requirements for physician practice
Level 4 Manages various components of the complex health care system to provide high-value, efficient, and effective patient care and transition of care	Works with members of the interdisciplinary team to ensure health care parity for patients on an inpatient unit

Advocates for patient care needs including mobilizing community resources	Works with the state psychiatric society legislative committee on issues related to step therapy and access
Analyzes individual practice patterns and professional requirements in preparation for practice	Reviews requirements for board certification and begins the application process
<b>Level 5</b> Advocates for or leads systems change that enhances high-value, efficient, and effective patient care and transition of care	Works with community or professional organizations to advocate for smoking cessation programs to be embedded in psychiatric services
Participates in advocacy activities for access to care in mental health and reimbursement	Testifies before the state legislature on behalf of the state psychiatric society regarding issues or mental health parity including coverage of medications and psychotherapy
Educates others to prepare them for transition to practice	Develops a presentation for senior residents on how to run a repetitive transcranial magnetic stimulation practice
Assessment Models or Tools	<ul> <li>Direct observation</li> <li>Multisource feedback</li> <li>Review of committee service</li> <li>Review of leadership roles</li> <li>Self-evaluation</li> <li>Simulation</li> </ul>
Curriculum Mapping	•
Notes or Resources	<ul> <li>APA. Resident Guide to Surviving Psychiatric Training.         <ul> <li>https://www.psychiatry.org/File%20Library/Residents-MedicalStudents/Residents/Guide-Surviving-Psychiatric-Training/Resident-Guide-Surviving-Psychiatric-Training.pdf.</li> <li>APA. Transition to Practice and Early Career Resources.</li></ul></li></ul>



Practice-Based Learning and Improvement 1: Evidence-Based and Informed Practice  Overall Intent: To appraise and apply evidence-based best practices	
Milestones	Examples
Level 1 Demonstrates how to access and summarize available evidence for routine conditions	Identifies the clinical problem and obtains the appropriate evidence-based guideline for the patient
<b>Level 2</b> Articulates clinical questions and initiates literature searches to provide evidence-based care	Devises a PubMed and PsychInfo search to determine best psychotherapy approach for treatment of a female patient with social anxiety disorder who does not want to take medications because she is trying to get pregnant
<b>Level 3</b> Locates and applies the best available evidence to the care of patients applying a hierarchy of evidence	Selects the best medication option for their patient with bipolar disorder by prioritizing meta-analysis data over case or anecdotal reports
Level 4 Critically appraises and applies evidence even in the face of uncertainty and conflicting evidence to guide care, tailored to the individual patient	Assesses the evidence base for alternative treatment options when their patient with bipolar disorder fails all first line treatment options
<b>Level 5</b> Coaches others to critically appraise and apply evidence for complex patients; and/or participates in the development of guidelines	Formally teaches others how to find and apply best practice guidelines
Assessment Models or Tools	<ul> <li>Assessment of case presentation</li> <li>Case review</li> <li>Direct observation</li> <li>Learning portfolio</li> <li>Written examination</li> </ul>
Curriculum Mapping	•
Notes or Resources	<ul> <li>U.S. National Library of Medicine. PubMed Tutorial.         <a href="https://www.nlm.nih.gov/bsd/disted/pubmedtutorial/cover.html">https://www.nlm.nih.gov/bsd/disted/pubmedtutorial/cover.html</a>. 2019.</li> <li>APA Treatment Guidelines that meet the Agency for Healthcare Quality and Research (AHRQ) criteria for inclusion in the National Guidelines Clearinghouse         <a href="https://www.psychiatry.org/psychiatrists/practice/clinical-practice-guidelines">https://www.psychiatry.org/psychiatrists/practice/clinical-practice-guidelines</a> </li> <li>Guyatt G, Rennie D, Meade MO, Cook DJ. <i>Users' Guides to the Medical Literature: A Manual for Evidence-Based Clinical Practice</i>. 3rd ed. New York, NY: McGraw Hill; 2015.         <a href="https://jamaevidence.mhmedical.com/book.aspx?bookld=847">https://jamaevidence.mhmedical.com/book.aspx?bookld=847</a>. 2019.</li> <li>VA-DOD Clinical Practice Guidelines that meet the Agency for Healthcare Quality and Research (AHRQ) criteria for inclusion in the National Guidelines Clearinghouse <a href="https://www.healthguality.va.gov/">https://www.healthguality.va.gov/</a></li> </ul>

Drake RE, Goldman HH, Leff HS, et al. Implementing evidence-based practices in routine mental health service settings. <i>Psychiatr Serv.</i> 2001;52(2):179-182.
https://ps.psychiatryonline.org/doi/full/10.1176/appi.ps.52.2.179. 2019.

#### Practice-Based Learning and Improvement 2: Reflective Practice and Commitment to Personal Growth Overall Intent: To know how to seek performance data, to conduct reflective practice, and to create and use a learning plan **Milestones Examples** Level 1 Accepts responsibility for personal and • Articulates a professional improvement goal for themselves professional development by establishing goals • Identifies an area of weakness in medical knowledge that affects ability to care for Identifies the factors which contribute to gap(s) between one's expected and actual patients performance Actively seeks opportunities to improve Begins to seek ways to determine where improvements are needed and makes some specific goals that are reasonable to execute and achieve Level 2 Demonstrates openness to Accepts and incorporates feedback into goals performance data (feedback and other input) in order to inform goals Analyzes and reflects on the factors which • After working on inpatient service for a week, notices own difficulty in describing psychotic contribute to gap(s) between one's expected symptoms and asks the attending for assistance in better distinguishing and identifying and actual performance symptoms of thought disorder in patients with psychosis Designs and implements a learning plan, with • Uses feedback with a goal of improving communication skills with peers/colleagues, staff prompting members, and patients the following week Level 3 Seeks performance data episodically, • Humbly acts on input and is appreciative and not defensive with openness and humility Analyzes, reflects on, and institutes behavioral • Takes input from peers/colleagues and supervisors to gain complex insight into personal change(s) to narrow the gap(s) between one's strengths and areas to improve expected and actual performance Independently creates and implements a • Discusses with supervisor feedback regarding communication skills in a psychotherapy learning plan session based on process notes and agrees to review videotaped session in supervisions for the next few weeks in order to better learn about nonverbal communication Level 4 Intentionally seeks performance data • Consistently and independently creates a learning plan for each rotation consistently with openness and humility

Challenges one's own assumptions and considers alternatives in narrowing the gap(s) between their expected and actual performance	Consistently identifies ongoing gaps and chooses areas for further development
Uses performance data to measure the effectiveness of the learning plan and when necessary, improves it	Adapts learning plan using updated feedback when multisource assessments do not improve
<b>Level 5</b> Role models consistently seeking performance data with openness and humility	Consistently acknowledges own areas of weakness with supervisors and colleagues
Coaches others on reflective practice	Encourages other learners on the team to consider how their behavior affects the rest of the team
Facilitates the design and implementation of learning plans for others	Assists a junior resident in devising a learning plan
Assessment Models or Tools	<ul> <li>Direct observation</li> <li>Learning portfolio</li> <li>Multisource feedback</li> <li>Review of learning plan</li> </ul>
Curriculum Mapping	•
Notes or Resources	<ul> <li>Hojat M, Veloski JJ, Gonnella JS. Measurement and correlates of physicians' lifelong learning. <i>Acad Med</i>. 2009;84(8):1066-74.     <a href="https://insights.ovid.com/crossref?an=00001888-200908000-00021">https://insights.ovid.com/crossref?an=00001888-200908000-00021</a>. 2019.</li> <li>Burke AE, Benson B, Englander R, Carraccio C, Hicks PJ. Domain of competence: practice-based learning and improvement. Acad Pediatr. 2014;14(2 Suppl):S38-S54.     <a href="https://www.academicpedsinl.net/article/S1876-2859(13)00333-1/fulltext">https://www.academicpedsinl.net/article/S1876-2859(13)00333-1/fulltext</a>. 2019.</li> <li>Lockspeiser TM, Schmitter PA, Lane JL, Hanson JL, Rosenberg AA, Park YS. Assessing residents' written learning goals and goal writing skill: validity evidence for the learning goal scoring rubric. Acad Med. 2013;88(10):1558-1563.     <a href="https://insights.ovid.com/article/00001888-201310000-00039">https://insights.ovid.com/article/00001888-201310000-00039</a>. 2019.</li> </ul>

Professionalism 1: Professional Behavior and Ethical Principles	
<b>Overall Intent:</b> To recognize and address lapses in ethical and professional behavior, demonstrates ethical and professional behaviors, and use appropriate resources for managing ethical and professional dilemmas	
Milestones	Examples
Level 1 Identifies and describes core professional behavior	Lists punctuality, accountability, and a sense of patient ownership as professionalism
Recognizes that one's behavior in professional settings affects others	Recognizes that arriving late to sign-out is a burden to peers and a risk for patients
Demonstrates knowledge of core ethical principles	Discusses the basic principles underlying ethics (beneficence, nonmaleficence, justice, autonomy) and professionalism (professional values and commitments), and how they apply in various situations (e.g., informed consent process)
<b>Level 2</b> Demonstrates professional behavior in routine situations	Completes clinical documentation within mandated timeframe
Takes responsibility for own professionalism lapses and responds appropriately	Apologizes for the lapse when appropriate and takes steps to make amends if needed
Analyzes straightforward situations using ethical principles	Recognizes the conflict between autonomy and beneficence in decisions regarding involuntary treatment
<b>Level 3</b> Demonstrates professional behavior in complex or stressful situations	Remains calm and respectful when dealing with a combative patient
Describes when and how to appropriately report professionalism lapses in others, including strategies for addressing common barriers to reporting	Is familiar with institutional procedures and state laws regarding impaired physicians
Analyzes complex situations using ethical principles and recognizes when help is needed	Navigates conflicting ethical principles of autonomy and beneficence when considering breeching patient confidentiality and consults supervising attending
Level 4 Recognizes situations that may trigger professionalism lapses and intervenes to prevent lapses in self and others	Recognizes that an on-call colleague appears sleep deprived and offers to switch call with her for that night or reminds her re how to access back-up
Responds appropriately to professionalism lapses of colleagues	Gives feedback to a colleague when their behavior fails to meet professional expectations in the moment for minor or moderate single episodes of unprofessional behavior

Recognizes and uses appropriate resources for managing and resolving ethical dilemmas as needed. (e.g., ethics consultations, literature review, risk management/legal consultation)  Level 5 Role models professional behavior and	<ul> <li>Refers to American Medical Association or American Osteopathic Association Code of Ethics to identify and resolve ethical issues</li> <li>Serves as a peer consultant on difficult professionalism and ethical issues</li> </ul>
ethical principles	Francisco de la production de la constantina della constantina del
Identifies and seeks to address system-level factors that induce or exacerbate ethical problems or impede their resolution	Participates in an organizational work group to have mental health questions removed from licensing forms
Assessment Models or Tools	Direct observation     Multisource feedback
	<ul> <li>Multisource feedback</li> <li>Oral or written self-reflection (e.g., of a personal or observed lapse, ethical dilemma, or systems-level factors)</li> <li>Simulation</li> </ul>
Curriculum Mapping	•
Notes or Resources	<ul> <li>American Psychiatric Association. The Principles of Medical Ethics: With Annotations Especially Applicable to Psychiatry. Arlington, VA: American Psychiatric Publishing; 2013. https://www.psychiatry.org &gt; Ethics Documents &gt; principles2013—final</li> <li>APA. Ethics. https://www.psychiatry.org/psychiatrists/practice/ethics. 2019.</li> <li>American Medical Association. Ethics. https://www.ama-assn.org/delivering-care/amacode-medical-ethic.</li> <li>2019.</li> <li>Gabbard GO, Roberts LW, Crisp-Han H, Ball V, Hobday G, Rachal F. Professionalism in Psychiatry. Arlington, VA: American Psychiatric Publishing; 2012.</li> <li>ABIM Foundation. American Board of Internal Medicine. Medical professionalism in the new millennium: a physician charter. Annals of Internal Medicine. 2002;136(3):243-246. https://annals.org/aim/fullarticle/474090/medical-professionalism-new-millennium-physician-charter.</li> <li>Byyny RL, Papadakis MA, Paauw DS, Pfiel S, Alpha Omega Alpha. Medical Professionalism Best Practices. Menlo Park, CA: Alpha Omega Alpha Honor Medical Society; 2015. https://alphaomegaalpha.org/pdfs/2015MedicalProfessionalism.pdf.</li> <li>Levinson W, Ginsburg S, Hafferty FW, Lucey CR. Understanding Medical Professionalism. 1st ed. New York, NY: McGraw-Hill Education; 2014. https://accessmedicine.mhmedical.com/book.aspx?bookID=1058.</li> <li>Bynny RL, Paauw DS, Papadakis MA, Pfeil S, Alpha Omega Alpha. Medical Professionalism Best Practices: Professionalism in the Modern Era. Menlo Park, CA:</li> </ul>

Alpha Omega Alpha Honor Medical Society; 2017. http://alphaomegaalpha.org/pdfs/Monograph2018.pdf. 2019.

- The two Professionalism subcompetencies (PROF1 and PROF2) reflect the following overall values: residents must demonstrate a commitment to carrying out professional responsibilities and adherence to ethical principles, and residents must develop and acquire a professional identity consistent with values of oneself, the specialty, and the practice of medicine. Residents are expected to demonstrate compassion, integrity, and respect for others; responsibility for patient care that supersedes self-interest; and accountability to patients, society, and the profession.
- For milestones regarding health disparities, please see Systems-Based Practice 2.
- AOA. Code of Ethics. <a href="https://osteopathic.org/about/leadership/aoa-governance-documents/code-of-ethics/">https://osteopathic.org/about/leadership/aoa-governance-documents/code-of-ethics/</a>. 2019.
- Cruess RL, Cruess SR, Steiner Y. 2016. Teaching Medical Professionalism Supporting the Development of a Professional Identity, 2<sup>nd</sup> ed. Cambridge, UK: Cambridge University Press.

Professionalism 2: Accountability/Conscientiousness  Overall Intent: To take responsibility for one's own actions and the impact on patients and other members of the health care team	
Milestones	Examples
Level 1 Takes responsibility to complete tasks and responsibilities, identifies potential contributing factors for lapses, and describes strategies for ensuring timely task completion in the future	Responds promptly to reminders from program administrator to complete work-hour logs
Introduces self as patient's resident physician	Introduces self as a resident physician
Level 2 Performs tasks and responsibilities in a timely manner with appropriate attention to detail in routine situations	Completes a seclusion note within the required time limit
Accepts the role of the patient's physician and takes responsibility (under supervision) for ensuring that the patient receives the best possible care	Follows up on patient's EKG results without prompting
Level 3 Performs tasks and responsibilities in a timely manner with appropriate attention to detail in complex or stressful situations	Notifies resident on day service about overnight call events during transition of care or hand-off in order to avoid patient safety issues and compromise of patient care
Is recognized by self, patient, patient's family, and medical staff members as the patient's primary psychiatric provider	Patient refers to resident as their psychiatrist
Level 4 Recognizes when others are unable to complete tasks and responsibilities in a timely manner and assists in problem solving	Senior residents advise junior residents how to manage their time in completing patient care tasks
Displays increasing autonomy and leadership in taking responsibility for ensuring the patients receive the best possible care	Takes responsibility for potential adverse outcomes and professionally discusses with the interprofessional team
Level 5 Takes ownership of system outcomes	Sets up a meeting with the nurse manager to streamline patient discharges

Serves as a role model in demonstrating responsibility for ensuring that patients receive the best possible care	Leads team to find solutions to problem
Assessment Models or Tools	<ul> <li>Compliance with deadlines and timelines</li> <li>Direct observation</li> <li>Multisource feedback</li> <li>Self-evaluations and reflective tools</li> <li>Simulation</li> </ul>
Curriculum Mapping	
Notes or Resources	<ul> <li>American Society of Anesthesiologists. Standards and Guidelines.         https://www.asahq.org/standards-and-quidelines         2019.     </li> <li>Code of conduct from fellow/resident institutional manual</li> <li>Expectations of residency program regarding accountability and professionalism</li> </ul>

Professionalism 3: Well-Being	
Overall Intent: To manage and improve own personal and professional well-being in an ongoing way	
	Examples
Level 1 Recognizes the importance of	Open to discussing well-being concerns as they might affect performance
addressing personal and professional well-being	Open to discussing well-being concerns as they might affect performance
Level 2 Lists available resources for personal and professional well-being	Independently identifies the stress of relationship issues, difficult patients, and financial pressures, and seeks help
Describes institutional resources designed to promote well-being	
Level 3 With assistance, proposes a plan to promote personal and professional well-being  Recognizes which institutional factors affect	With supervision, assists in developing a personal learning or action plan to address factors potentially contributing to burnout
well-being	
Level 4 Independently develops a plan to promote personal and professional well-being	Works to prevent, mitigate and intervene early during stressful periods in the resident peer group
Describes institutional factors that positively and/or negatively affect well-being	
<b>Level 5</b> Creates institutional level interventions that promote colleagues' well-being	Establishes a mindfulness program open to all employees
Describes institutional programs designed to examine systemic contributors to burnout	
Assessment Models or Tools	Direct observations
	Institutional online training modules
	Participation in institutional or community well-being programs
Curriculum Mapping	
Notes or Resources	This subcompetency is not intended to evaluate a resident's well-being, but to ensure each resident has the fundamental knowledge of factors that impact well-being, the mechanisms by which those factors impact well-being, and available resources and tools to improve well-being.  I need resources including Employee Assistance Plan (EAP)
	Local resources, including Employee Assistance Plan (EAP)

- Hicks PJ, Schumacher D, Guralnick S, Carraccio C, Burke AE. Domain of competence: personal and professional development. *Acad Pediatr*. 2014;14(2 Suppl):S80-97. <a href="https://www.academicpedsjnl.net/article/S1876-2859(13)00332-X/fulltext">https://www.academicpedsjnl.net/article/S1876-2859(13)00332-X/fulltext</a>. 2019.
- ACGME. "Well-Being Tools and Resources." <a href="https://dl.acgme.org/pages/well-being-tools-resources">https://dl.acgme.org/pages/well-being-tools-resources</a>. Accessed 2022.
- American Psychiatric Association. Well-being and Burnout. https://www.psychiatry.org/psychiatrists/practice/well-being-and-burnout. 2019.
- Magudia K, Bick A, Cohen J. et al. Childbearing and family leave policies for resident physicians at top training institutions. *JAMA*. 2018;320(22):2372-2374. https://jamanetwork.com/journals/jama/fullarticle/2718057. 2019.
- AAMC. Transition to Residency. <a href="https://news.aamc.org/video/transition-residency/">https://news.aamc.org/video/transition-residency/</a>. 2019.
- NAM. Action Collaborative on Clinician Well-Being and Resilience. https://nam.edu/initiatives/clinician-resilience-and-well-being/. 2019.
- AAMC. Well-Being in Academic Medicine. <a href="https://www.aamc.org/initiatives/462280/well-being-academic-medicine.html">https://www.aamc.org/initiatives/462280/well-being-academic-medicine.html</a>. 2019.
- AMA. About STEPS Forward. <a href="https://edhub.ama-assn.org/steps-forward/pages/about">https://edhub.ama-assn.org/steps-forward/pages/about</a>.
   2019.
- Chaukos D, Chad-Friedman E, Mehta DH, et al. SMART-R: a prospective cohort study of a resilience curriculum for residents by residents. *Acad Psychiatry*. 2018;42(1):78-83. <a href="https://link.springer.com/article/10.1007%2Fs40596-017-0808-z">https://link.springer.com/article/10.1007%2Fs40596-017-0808-z</a>. 2019.
- Professional behavior refers to the global comportment of the resident in carrying out clinical and professional responsibilities. This includes:
  - o a. timeliness (e.g., reports for duty, answers pages, and completes work assignments on time);
  - o b. maintaining professional appearance and attire;
  - o c. being reliable, responsible, and trustworthy (e.g., knows and fulfills assignments without needing reminders);
  - d. being respectful and courteous (e.g., listens to the ideas of others, is not hostile or disruptive, maintains measured emotional responses and equanimity despite stressful circumstances);
  - o e. maintaining professional boundaries; and,
  - o f. understanding that the role of a physician involves professionalism and consistency of one's behaviors, both on and off duty.
- These descriptors and examples are not intended to represent all elements of
  professional behavior. Residents are expected to demonstrate responsibility for patient
  care that supersedes self-interest. It is important that residents recognize the inherent
  conflicts and competing values involved in balancing dedication to patient care with

attention to the interests of their own well-being and responsibilities to their families and others. Balancing these interests while maintaining an overriding commitment to patient care requires, for example, ensuring excellent transitions of care, sign-out, and continuity of care for each patient during times that the resident is not present to provide direct care
for the patient.

Interpersonal and Communication Skills 1: Patient and Family-Centered Communication		
Overall Intent: To deliberately use language and behaviors to form constructive relationships with patients, to identify communication		
barriers including self-reflection on personal biases, and minimize them in the doctor-patient relationships; to organize and lead		
communication around shared decision making		
Milestones Examples		
Level 1 Uses language and nonverbal communication to demonstrate empathic curiosity, respect, and to establish rapport	Self-monitors and controls tone, non-verbal responses, and language and asks questions to invite patient/family participation	
Identifies common barriers to effective communication; accurately communicates own role within the health care system	Identifies the need for an interpreter for a patient with a hearing impairment	
Recognizes communication strategies may need to be adjusted based on clinical context	Avoids medical jargon when talking to patients, makes sure communication is at the appropriate level to be understood by a lay person	
<b>Level 2</b> Establishes a therapeutic relationship in straightforward encounters using active listening and clear language	Establishes a developing, professional relationship with patients/families, with active listening, attention to affect, and questions that explore the optimal approach to daily tasks	
Identifies complex barriers to effective communication	Identifies the need for alternatives when a patient refuses to use an interpreter	
Organizes and initiates communication with patient/family by introducing stakeholders, setting the agenda, clarifying expectations, and verifying understanding of the clinical situation	Takes lead in organizing a meeting time and agenda with the patient, family, and subspecialist team; begins the meeting, reassessing patient and family understanding and anxiety	
Level 3 Establishes a therapeutic relationship in challenging patient encounters; uses nonverbal communication skills effectively	Establishes and maintains a therapeutic relationship with a challenging patient and can articulate personal challenges in the relationship, how their personal biases may impact the relationship, and strategies to use going forward	
When prompted, reflects on personal biases that may contribute to communication barriers	Attempts to mitigate identified communication barriers, including reflection on implicit biases when prompted	
With guidance, sensitively and compassionately delivers medical information, elicits patient/family values, goals and preferences; acknowledges uncertainty and conflict	Elicits what is most important to the patient and family, and acknowledges uncertainty in the medical complexity and prognosis	

<b>Level 4</b> Effectively establishes and sustains therapeutic relationships, with attention to patient/family concerns and context, regardless of complexity	Easily establishes a therapeutic relationship with the most challenging or complex patients/families with sensitivity to their specific concerns
Independently recognizes personal biases and attempts to proactively minimize their contribution to communication barriers	Explicitly discusses implicit biases in supervision
Independently, uses shared decision making to align patient/family values, goals, and preferences with treatment options to make a personalized care plan	Engages in shared decision making process with patient and family refusing medication, despite a clear indication, to develop an appropriate treatment plan acceptable to all
<b>Level 5</b> Mentors others in situational awareness and critical self-reflection to consistently develop positive therapeutic relationships	Demonstrates an ongoing openness to discussing personal clinical errors and resolutions in mentoring and teaching
Role models self-awareness practice while identifying and teaching a contextual approach to minimize communication barriers	Leads a peer supervision group in treating patients with borderline personality disorder
Role models shared decision making in patient/family communication including those with a high degree of uncertainty/conflict	Develops a workshop in patient family communication with an emphasis on difficult communications
Assessment Models or Tools	<ul> <li>Direct observation</li> <li>Kalamazoo essential elements communication checklist (adapted)</li> <li>Self-assessment including self-reflection exercises</li> <li>Skills needed to Set the state, Elicit information, Give information, Understand the patient, and End the encounter (SEGUE)</li> <li>Standardized patients or structured case discussions</li> </ul>
Curriculum Mapping	•
Notes or Resources	<ul> <li>Laidlaw A, Hart J. Communication skills: an essential component of medical curricula.</li> <li>Part I: Assessment of clinical communication: AMEE Guide No. 51. <i>Med Teach</i>.</li> <li>2011;33(1):6-8. <a href="https://www.tandfonline.com/doi/full/10.3109/0142159X.2011.531170">https://www.tandfonline.com/doi/full/10.3109/0142159X.2011.531170</a>.</li> <li>2019.</li> </ul>

# Interpersonal and Communication Skills 2: Interprofessional and Team Communication Overall Intent: To effectively communicate with the health care team, including consultants, in both straightforward and complex situations

Milestones	Examples
<b>Level 1</b> Uses language that values all members of the health care team	Uses respectful communication to clerical and technical staff members
Recognizes the need for ongoing feedback with the health care team	Listens to and considers others' points of view, is nonjudgmental and actively engaged, and demonstrates humility
<b>Level 2</b> Communicates information effectively with all health care team members	<ul> <li>Demonstrates active listening by fully focusing on the speaker (other health care provider, patient), actively showing verbal and nonverbal signs (eye contact, posture, reflection, questioning, summarization)</li> </ul>
Solicits feedback on performance as a member of the health care team	Asks supervisor for feedback on performance as a team member
Level 3 Uses active listening to adapt communication style to fit team needs	Simplifies language and avoids medical jargon when the team has difficulty understanding
Communicates concerns and provides feedback to peers and learners	<ul> <li>Respectfully provides feedback to other members of the team for the purposes of improvement or reinforcement of correct knowledge, skills, and attitudes, when appropriate</li> <li>Respectfully communicates concerns and provides feedback to peers and learners</li> </ul>
<b>Level 4</b> Coordinates recommendations from different members of the health care team to optimize patient care	Synthesizes recommendations from team members to develop a consensus approach
Respectfully communicates feedback and constructive criticism to superiors	Provides respectful but candid feedback to attending on their teaching style
Level 5 Role models flexible communication strategies that value input from all health care team members, resolving conflict when needed	Organizes a team meeting to discuss and resolve conflicting feedback on a plan of care
Facilitates regular health care team-based feedback in complex situations	Organizes a team check-in after difficult events
Assessment Models or Tools	Direct observation     Medical record (chart) review audit     Multisource feedback

	Simulation encounters
Curriculum Mapping	
Notes or Resources	• Roth CG, Eldin KW, Padmanabhan V, Freidman EM. Twelve tips for the introduction of
	emotional intelligence in medical education. <i>Med Teach</i> . 2018:1-4.
	https://www.tandfonline.com/doi/full/10.1080/0142159X.2018.1481499. 2019.
	• Green M, Parrott T, Cook G. Improving your communication skills. <i>BMJ</i> . 2012;344:e357.
	https://www.bmj.com/content/344/bmj.e357. 2019
	Henry SG, Holmboe ES, Frankel RM. Evidence-based competencies for improving
	communication skills in graduate medical education: a review with suggestions for
	implementation. <i>Med Teach</i> . 2013;35(5):395-403.
	https://www.tandfonline.com/doi/full/10.3109/0142159X.2013.769677. 2019.
	• François J. Tool to assess the quality of consultation and referral request letters in family
	medicine. <i>Can Fam Physician</i> . 2011;57(5):574–575.
	https://www.ncbi.nlm.nih.gov/pmc/articles/PMC3093595/. 2019.
	● Fay D, Mazzone M, Douglas L, Ambuel B. A validated, behavior-based evaluation
	instrument for family medicine residents. <i>MedEdPORTAL</i> . 2007.
	https://www.mededportal.org/publication/622/. 2019.
	● Dehon E, Simpson K, Fowler D, Jones A. Development of the faculty 360.
	MedEdPORTAL. 2015;11:10174. https://www.mededportal.org/publication/10174/. 2019.

serves as an example for others to follow

#### Interpersonal and Communication Skills 3: Communication within Health Care Systems Overall Intent: To effectively communicate with the health care team, peers, learners, and faculty members using a variety of methods **Milestones Examples** • Documentation is accurate but may include extraneous information Level 1 Accurately records information in the patient record Safeguards patient personal health information Shreds patient list after rounds; avoids talking about patients in the elevator Communicates about administrative issues Identifies institutional and departmental communication hierarchy for concerns and safety through appropriate channels, as required by issues institutional policy Level 2 Demonstrates organized diagnostic and • Organized and accurate documentation outlines clinical reasoning that supports the therapeutic reasoning through notes in the treatment plan patient record Uses documentation shortcuts accurately and Develops documentation templates for the inpatient rotation appropriately to enhance efficiency of communication Recognizes that a communication breakdown has happened and respectfully brings the Respectfully communicates concerns about the system breakdown to the attention of the chief resident or faculty member • Complex clinical thinking is documented concisely but may not contain anticipatory Level 3 Concisely reports diagnostic and therapeutic reasoning in the patient record quidance Appropriately selects forms of communication Calls patient immediately about potentially critical test result based on context • Knows when to direct concerns locally, departmentally, or institutionally (i.e., appropriate Uses appropriate channels to offer clear and constructive suggestions to improve the system escalation) Level 4 Communicates clearly and concisely, in • Documentation is consistently accurate, organized, and concise, and frequently an organized written form, including anticipatory incorporates anticipatory guidance quidance Achieves written or verbal communication that Notes are exemplary and used by the chief resident to teach others

Initiates difficult conversations with appropriate stakeholders to improve the system	Talks directly to an emergency room physician about breakdowns in communication in order to prevent recurrence
Level 5 Contributes to departmental or organizational initiatives to improve communication systems	Leads a task force established by the hospital QI committee to develop a plan to improve house staff hand-offs
Facilitates dialogue regarding systems issues among larger community stakeholders	Meaningfully participates in a committee to examine community emergency response systems including psychiatric emergencies
Assessment Models or Tools	<ul> <li>Direct observation of sign-outs, observation of requests for consultations</li> <li>Medical record (chart) audit</li> <li>Multisource feedback</li> <li>Semi-annual meetings with the program director</li> </ul>
Curriculum Mapping	
Notes or Resources	<ul> <li>Bierman JA, Hufmeyer KK, Liss DT, Weaver AC, Heiman HL. Promoting responsible electronic documentation: validity evidence for a checklist to assess progress notes in the electronic health record. <i>Teach Learn Med</i>. 2017;29(4):420-432. https://www.tandfonline.com/doi/full/10.1080/10401334.2017.1303385. 2019.</li> <li>Starmer AJ, Spector ND, Srivastava R, et al. I-PASS, a mnemonic to standardize verbal handoffs. <i>Pediatrics</i>. 2012;129(2):201-204. https://ipassinstitute.com/wp-content/uploads/2016/06/I-PASS-mnemonic.pdf. 2019.</li> <li>Haig KM, Sutton S, Whittington J. SBAR: a shared mental model for improving communication between clinicians. <i>Jt Comm J Qual Patient Saf</i>. 2006;32(3)167-175. https://www.ncbi.nlm.nih.gov/pubmed/16617948. 2019.</li> <li>American Psychiatric Association. <i>The American Psychiatric Association Practice Guidelines for the Psychiatric Evaluation of Adults</i>. 3rd ed. Arlington, VA: American Psychiatric Publishing; 2016. https://psychiatryonline.org/doi/book/10.1176/appi.books.9780890426760. 2019.</li> </ul>

In an effort to aid programs in the transition to using the new version of the Milestones, we have mapped the original Milestones 1.0 to the new Milestones 2.0. Below we have indicated where the subcompetencies are similar between versions. These are not necessarily exact matches, but are areas that include some of the same elements. Note that not all subcompetencies map between versions. Inclusion or exclusion of any subcompetency does not change the educational value or impact on curriculum or assessment.

Milestones 1.0	Milestones 2.0
PC1: Psychiatric Evaluation	PC1: Psychiatric Evaluation
PC2: Psychiatric Formulation and Differential Diagnosis	PC2: Psychiatric Formulation and Differential Diagnosis
PC3: Treatment Planning and Management	PC3: Treatment Planning and Management
PC4: Psychotherapy	PC4: Psychotherapy
PC5: Somatic Therapies	PC5: Somatic Therapies
MK1: Development through the lifecycle	MK1: Development through the lifecycle
MK2: Psychopathology	MK2: Psychopathology
MK3: Clinical Neuroscience	MK3: Clinical Neuroscience
MK4: Psychotherapy	MK4: Psychotherapy
MK5: Somatic Therapies	PC5: Somatic Therapies
MK6: Practice of Psychiatry	PROF2: Accountability/Conscientiousness
SBP1: Patient Safety and the Healthcare Team	SBP1: Patient Safety and Quality Improvement
SBP2: Resource Management	SBP3: Physician Role in Health Care Systems
SBP3: Community-Based Care	SBP2: System Navigation for Patient-Centered Care
SBP4: Consultation to non-psychiatric medical providers	PC6: Clinical Consultation
and non-medical systems	
No match	PBLI1: Evidence-Based and Informed Practice
PBLI1: Development and execution of lifelong learning	PBLI2: Reflective Practice and Commitment to Personal Growth
through constant self-evaluation, including critical	
evaluation of research and clinical evidence	
PBLI2: Formal practice-based quality improvement based	SBP1: Patient Safety and Quality Improvement
on established and accepted methodologies	
PBLI3: Teaching	No match
PROF1: Compassion, integrity, respect for others,	PROF1: Professional Behavior and Ethical Principles
sensitivity to diverse patient populations and adherence to	
ethical principles	
PROF2: Accountability to self, patients, colleagues, and	PROF2: Accountability/ Conscientiousness
the profession	
No match	PROF3: Self-Awareness and Help Seeking

ICS1: Relationship development and conflict management with patients, families, colleagues, and members of the	ICS1: Patient and Family-Centered Communication ICS2: Interprofessional and Team Communication
health care team	
ICS2: Information sharing and record keeping	ICS3: Communication within Health Care Systems

#### **Available Milestones Resources**

Milestones 2.0: Assessment, Implementation, and Clinical Competency Committees Supplement, 2021 - <a href="https://meridian.allenpress.com/igme/issue/13/2s">https://meridian.allenpress.com/igme/issue/13/2s</a>

Milestones Guidebooks: https://www.acgme.org/milestones/resources/

- Assessment Guidebook
- Clinical Competency Committee Guidebook
- Clinical Competency Committee Guidebook Executive Summaries
- Implementation Guidebook
- Milestones Guidebook

Milestones Guidebook for Residents and Fellows: <a href="https://www.acgme.org/residents-and-fellows/the-acgme-for-residents-and-fellows/">https://www.acgme.org/residents-and-fellows/</a> the acgme-for-residents-and-fellows/</a>

- Milestones Guidebook for Residents and Fellows
- Milestones Guidebook for Residents and Fellows Presentation
- Milestones 2.0 Guide Sheet for Residents and Fellows

Milestones Research and Reports: https://www.acgme.org/milestones/research/

- Milestones National Report, updated each fall
- Milestones Predictive Probability Report, updated each fall
- Milestones Bibliography, updated twice each year

Developing Faculty Competencies in Assessment courses - <a href="https://www.acgme.org/meetings-and-educational-activities/courses-and-workshops/developing-faculty-competencies-in-assessment/">https://www.acgme.org/meetings-and-educational-activities/courses-and-workshops/developing-faculty-competencies-in-assessment/</a>

Assessment Tool: Direct Observation of Clinical Care (DOCC) - <a href="https://dl.acgme.org/pages/assessment">https://dl.acgme.org/pages/assessment</a>

Assessment Tool: Teamwork Effectiveness Assessment Module (TEAM) - https://team.acgme.org/

Improving Assessment Using Direct Observation Toolkit - <a href="https://dl.acgme.org/pages/acgme-faculty-development-toolkit-improving-assessment-using-direct-observation">https://dl.acgme.org/pages/acgme-faculty-development-toolkit-improving-assessment-using-direct-observation</a>

Remediation Toolkit - <a href="https://dl.acgme.org/courses/acgme-remediation-toolkit">https://dl.acgme.org/courses/acgme-remediation-toolkit</a>

Learn at ACGME has several courses on Assessment and Milestones - https://dl.acgme.org/